Overview

- Study Session Recap
- Economic Overview/Challenges Ahead
- General Fund
- Other City Funds
- Monrovia Housing Authority/Monrovia Successor Agency
- Fees and Charges
- Questions and Answers
Study Session Recap

- Eight sessions covering the following seven topics:
  - Overview of the City’s finances
  - Pension Costs
  - Expenditures
  - Fund Reserves
  - Revenues/Fees and Charges
  - Deferred Maintenance
  - Capital Improvements
Study Session Recap

- Study session goals/objectives:
  - Provide background/explanation of City’s finances/budget
  - Discuss critical long-term issues
  - Lay groundwork for FY 14/15 and future budget decisions

- Critical focal points emerged:
  - Deferred maintenance
  - Revenue generation
Economic Overview

• Economy continues to show growth
  
  • Unemployment is lowest since September 2008

  • Taxable sales and property values continue to grow

• Construction and tourism doing well

• Governor’s 14-15 May Revise proposes no new cuts to cities
Challenges Ahead

• Challenges Ahead
  • Catching up on deferred maintenance
  • Revenue growth needed to keep track with expenditure growth
  • Continue to realign budget based on what City can truly afford
  • Ongoing increases in pension costs
• Will provide Council with quarterly updates
General Fund
Preliminary Budget

• Fiscal year 2014-2015
  • Preliminary budgeted expenditures: $32.93M
    • Personnel Costs = $22.78M
    • Maintenance & Operations = $8.32M
    • Special Projects = $.46M
    • Transfers Out = $1.37M
  • Preliminary budgeted revenues: $34.65M
    • Taxes = $22.82M
    • Other Revenue = $5.11M
    • Transfers in = $6.72M
General Fund
Preliminary Expenditures By Type

- Transfers Out & Special Projects: 6%
- Maintenance & Operations: 25%
- Personnel: 69%
General Fund
Preliminary Expenditures By Category

- Police: 39%
- Fire: 30%
- Non Departmental & Others: 8%
- Recreation/Library: 13%
- Public Works (Admin & Parks): 3%
- Finance/HR: 4%
- City Council/City Mgr/City Clerk: 3%
General Fund Overview
2014-2015 Support By Category

- Charges for Services
- General Tax Support
General Fund
Preliminary Expenditures

- M & O
  - Slight increase based on department operational needs
- Personnel costs
  - Increase of 1.5% in 2014-15
  - As pension rates continue to increase, employee contributions will continue to help offset increases
- General Fund transfer to Retirement Fund = $1.1 M
# General Fund Support to Other Funds

<table>
<thead>
<tr>
<th>Program</th>
<th>FY 13/14 Support</th>
<th>FY 14/15 Support</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Community Development Block Grant (CDBG)</td>
<td>$64,449</td>
<td>$66,216</td>
<td>Slight increase in operational expenditures</td>
</tr>
<tr>
<td>Asset Forfeiture</td>
<td>$90,000</td>
<td>$115,000</td>
<td>Revenues estimated to be less than originally expected; one-time monies offset running deficit</td>
</tr>
<tr>
<td>Monrovia Area Partnership (MAP)</td>
<td>$72,428</td>
<td>$79,001</td>
<td>Slight increase in operational expenditures</td>
</tr>
<tr>
<td>Monrovia Public Library</td>
<td>$10,000</td>
<td>$10,000</td>
<td>Required match for Literacy Grant funding</td>
</tr>
<tr>
<td>Retirement Fund</td>
<td>$900,000</td>
<td>$1,100,000</td>
<td>Increase needed to cover increase in PERS rates</td>
</tr>
</tbody>
</table>
General Fund
Support to Retirement Fund

<table>
<thead>
<tr>
<th>FY 09-10</th>
<th>FY 10-11</th>
<th>FY 11-12</th>
<th>FY 12-13</th>
<th>FY 13-14</th>
<th>FY 14-15</th>
<th>FY 15-16</th>
<th>FY 16-17</th>
<th>FY 17-18</th>
</tr>
</thead>
<tbody>
<tr>
<td>$-</td>
<td>$500,000</td>
<td>$1,000,000</td>
<td>$1,500,000</td>
<td>$2,000,000</td>
<td>$2,500,000</td>
<td>$500,000</td>
<td>$1,000,000</td>
<td>$1,500,000</td>
</tr>
</tbody>
</table>

Transfer ($)
## General Fund

### PERS Rate Impacts

- **PERS Costs** –
  - *CalPERS rate increases over last several years:*
    - *Change in discount rate – Already factored in rates*
    - *Change in actuarial methodology - Begins FY 15-16*

<table>
<thead>
<tr>
<th>Employee Group</th>
<th>Estimated Increase (10-Year Phase In)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miscellaneous</td>
<td>+ 6.3%</td>
</tr>
<tr>
<td>Public Safety</td>
<td>+ 10.5%</td>
</tr>
</tbody>
</table>

- **Change in mortality assumptions – Begins FY 16-17**

<table>
<thead>
<tr>
<th>Employee Group</th>
<th>Estimated Increase (5-Year Phase In)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Miscellaneous</td>
<td>+ 5.0%</td>
</tr>
<tr>
<td>Public Safety</td>
<td>+ 7.0%</td>
</tr>
</tbody>
</table>

- **All changes have been factored into projections**
General Fund

PERS Rate Impacts

- Risk Pooling
  - Monrovia's Safety Plan participates in risk pool
  - Public Employee Pension Reform Act (PEPRA) - effect on risk pools must be addressed
- Two alternatives being proposed - each will result in approximately 3.6% increase to Monrovia Safety rates
- Rate increase for Safety Plan expected to begin in FY 15-16
- Increase factored in projections
General Fund

PERS Rate Impacts

- What are we doing to address rising PERS costs?
  - All groups currently paying employee share
    - $1.6M savings annually
    - More than $4M savings over last five years
  - Working with group of other cities to ensure that Agency portion of pension override goes back to City and not to taxing entities
  - Will realize some savings from PEPRA
    - Affects "new" employees hired after January 1, 2013
    - Most savings realized in future years
    - Estimated savings = $90K in 13-14; $180K in 14-15
General Fund
PERS Employer Rates

Employer Rate (%)

Fiscal Year

Safety
Misc.

City of Monrovia
PERS Employer Cost vs. Employee Pickup (All Funds)
General Fund

Preliminary Revenues

• Sales and property tax, which make up 58% of the General Fund, continue to be strong

• Other revenues continue to grow, but at a slow pace

• Staff routinely evaluates the cost of services

• Some fee increases and new fees have been incorporated into the budget
# General Fund

## Preliminary Revenues

### Major Sources of Revenue

<table>
<thead>
<tr>
<th>Revenue</th>
<th>2014-15</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property Tax</td>
<td>$9.99M</td>
</tr>
<tr>
<td>Sales Tax</td>
<td>$9.60M</td>
</tr>
<tr>
<td>Transfers In</td>
<td>$6.73M</td>
</tr>
<tr>
<td>Other Taxes</td>
<td>$3.22M</td>
</tr>
<tr>
<td>Project Revenues</td>
<td>$1.54M</td>
</tr>
<tr>
<td>Charges for Services</td>
<td>$1.42M</td>
</tr>
<tr>
<td>Other Revenues</td>
<td>$2.15M</td>
</tr>
<tr>
<td><strong>Total Revenues</strong></td>
<td><strong>$34.65M</strong></td>
</tr>
</tbody>
</table>
General Fund
Sources of Revenue

- Sales Tax: 28%
- Property Tax: 30%
- Project Revenues: 4%
- Transfers In: 19%
- Charges for Services: 4%
- Other Taxes: 9%
- Other: 6%
General Fund Revenues

Sales Tax

- Consistent growth over last four years

- Sales Tax Revenue:
  - 2013-2014 Estimated Year-End = $9.25M
  - 2014-2015 Preliminary Budget = $9.60M

- Projecting approximately 4% growth
General Fund Revenues

Property Tax

- Growth has been slow, but consistent
- Monrovia assessments have been historically stable

- Property Tax Revenue:
  - 2013-2014 Estimated Year-End = $9.62M

- Projecting approximately 4% growth
General Fund Revenues
Sales and Property Tax History

Revenues (in millions)

Fiscal Year

Sales Tax
Property Tax
General Fund

Other Key Revenues

• Occupancy Tax
  • Budgeted growth of 3%
  • 2013-14 Estimated Year-End = $1.49M
  • 2014-15 budget = $1.54M

• One-time fee revenues of approximately $450K

• Minimal growth in other service revenues
  • Some growth due to fee increases/realigning fees with cost of services.
General Fund Overview

• Estimated financial condition at June 30, 2014:
  • Revenues and expenditures to track close to budget
  • Projected year-end deficit of $88K

• Reserve for operating contingency:
  • Has been flat since 2010-2011
  • Target = 20%; Current reserve = 14%

• Although economy is coming back, we still need to look at growing the General Fund
General Fund
Long Range Forecasts
General Fund

Five-Year Forecast

• Expenditure Assumptions
  • Personnel Costs = 3% increase
  • Maintenance & Operations will remain flat
  • Transfers = Increases to cover rising PERS costs

• Revenue Assumptions
  • Sales tax = 3-5%
  • Property Tax = 4-5%
  • Other Revenues = modest increases

• Estimates based on the following assumptions:
  • Cost-containment and realistic revenue growth
  • Funding for reserves, when possible
General Fund
Five-Year Forecast

FY 14-15 grant revenues allocated back to year of expenditure (FY 13-14) for purposes of this analysis
Other City Funds

- 41 funds covering all discretionary and restricted revenue sources and expenditures
- Preliminary budget:
  - Expenditures = $37.48M
  - Revenues = $39.83M
- Key funds for discussion:
  - Community Development Block Grant Fund (CDBG)
  - Asset Forfeiture Fund
  - Worker’s Compensation Fund
  - Unemployment Fund
  - Debt Service Funds
## Other City Funds

### 2014-15 Preliminary Budget

<table>
<thead>
<tr>
<th>Fund Type</th>
<th>Expenditures</th>
<th>Revenues</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Operating Funds</td>
<td>$ 5.85M</td>
<td>$ 7.79M</td>
</tr>
<tr>
<td>Enterprise Funds</td>
<td>$ 10.93M</td>
<td>$ 9.04M</td>
</tr>
<tr>
<td>Special Purpose Funds</td>
<td>$ 13.89M</td>
<td>$ 15.08M</td>
</tr>
<tr>
<td>Internal Service Funds</td>
<td>$ 6.81M</td>
<td>$ 7.92M</td>
</tr>
<tr>
<td><strong>Total 2014-15 Budget</strong></td>
<td><strong>$ 37.48M</strong></td>
<td><strong>$ 39.83M</strong></td>
</tr>
</tbody>
</table>
Community Development Block Grant (CDBG) Fund

- FY 2014-15 allocation = $236,435

- Reduction in funding over last several years:
  - 29% in 2012-13
  - 14% in 2013-14
  - .5% in 2014-15
  - Possible future year decreases are unknown at this time

- General fund support to maintain current service level is $64,449 in FY 13-14 and $66,216 in FY 14-15.

- Critical programs for safe and healthy neighborhoods will remain, just at scaled back levels
Asset Forfeiture

• Pays for ongoing regional drug enforcement activities

• Annual costs = $208K; Annual revenues = $129K

• Growing deficit balance resulting from annual shortfall of revenues

• FY 14-15 General Fund support of $115K

• Additional funding and/or program cuts may need to be considered if program is to continue at same level in future years
Worker’s Compensation Fund

- Internal service fund: Operating departments charged to bring revenue into fund

- Good news: Reduction in claims expense has resulted in reserve growth over last several years

- FY 14-15 charge to operating departments reduced by 25%

- Savings to General Fund is approximately $295K
Unemployment Fund

- Internal service fund: Operating departments charged to bring revenue into fund

- Good news: Unemployment claims have declined over last several years resulting in reserve growth

- FY 14-15 charge to operating departments reduced by 55%

- Savings to General fund is approximately $39K
Debt Service Funds

- All debt service obligations incorporated into budget

- FY 14-15 budgeted debt service expense:

<table>
<thead>
<tr>
<th>Bond Issue</th>
<th>Principal Due</th>
<th>Interest Due</th>
<th>Total Due</th>
</tr>
</thead>
<tbody>
<tr>
<td>2002 Wilderness Preserve</td>
<td>245,000</td>
<td>346,793</td>
<td>591,793</td>
</tr>
<tr>
<td>2007 Library Construction</td>
<td>345,000</td>
<td>656,411</td>
<td>1,001,411</td>
</tr>
<tr>
<td>2010 Pension Obligation Bond</td>
<td>330,000</td>
<td>764,724</td>
<td>1,094,724</td>
</tr>
</tbody>
</table>

- Always considering refinancing to optimize savings in interest rates
Monrovia Housing Authority

- 2014-15 Preliminary Budget:
  - Preliminary Expenditures = $236,343
  - Preliminary Revenues = $248,543

- Monrovia Area Partnership (MAP) activity included in this fund:
  - Funding available for ongoing MAP outreach efforts
  - One-time housing bond proceeds available for MAP Grants
  - Future MAP Grant funding will need to be identified

- Potential sale of housing properties:
  - Annex building
  - 1234 Sherman Ave.
  - 498 Monrovista Ave.
Monrovia Successor Agency

- 2014-15 Preliminary Budget:
  - Preliminary Expenditures (includes Bond interest) = $4.24M
  - Bond Principal Payments = $3.36M
  - Preliminary Revenues = $7.56M

- Redevelopment activities continue to wind down:
  - Pay down of outstanding debt
  - Maintenance of properties until sale/disposal
  - Possible sale of properties during FY 14-15

- State Department of Finance continues to review and approve all expenditures (ROPS):
  - Property tax revenue distributed based upon approved expenditures
Fees and Charges

Overview

• Fees reviewed for level of cost recovery

• When setting fees, the following considerations are taken into account:
  • Statute
  • Survey
  • Cost recovery

• FY 2014-15 Proposal:
  • New fees
  • Fee increases/decreases
## Fees and Charges
### New Items/Changes

Administration - Finance: Changes

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Returned Payment Fee</td>
<td>$30</td>
<td>$25</td>
<td>81%</td>
<td>$35 subsequent offense. Fee adjusted to comply with California Civil Code.</td>
</tr>
</tbody>
</table>
# Fees and Charges

## New Items/Changes

### Public Works: New Fees

<table>
<thead>
<tr>
<th>Service Description</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sewer Service Monthly Fees (without water service)</td>
<td>$9.09</td>
<td>100%</td>
<td>Fee added to accommodate billing for properties that do not receive water service from the City of Monrovia</td>
</tr>
</tbody>
</table>

### Public Works: Changes

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential Waste Impact Fee</td>
<td>$2.47</td>
<td>$2.50</td>
<td>62%</td>
<td>AB939 Fee; CPI increase per Resolution No. 2008-67</td>
</tr>
</tbody>
</table>
## Fees and Charges

### New Items/Changes

Community Services - Library: Changes

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>DVD Rental</td>
<td>$2</td>
<td>$1</td>
<td>N/A</td>
<td>Industry price for DVD rental is $1. Competition from streaming video services.</td>
</tr>
<tr>
<td>Proctor Testing</td>
<td>$20</td>
<td>$30</td>
<td>73%</td>
<td>New fee results in a higher cost recovery %.</td>
</tr>
</tbody>
</table>

All Community Services Fees have been approved by the Community Services Commission
## Fees and Charges

### New Items/Changes

#### Community Services - Recreation: New Fees

<table>
<thead>
<tr>
<th>Service Description</th>
<th>New Fee</th>
<th>Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parking Fees at Canyon Park: Automobile – Weekend &amp; Holiday Rate</td>
<td>$6</td>
<td>84%</td>
<td>Surveyed 6 local parks/recreation areas. Established weekend and holiday rate like other agencies. Fee is based on industry surveyed average of $6.33.</td>
</tr>
</tbody>
</table>
Fees and Charges
New Items/Changes

Community Services - Recreation: Changes

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parking Fees at Canyon Park: Bus – Daily Rate</td>
<td>$10</td>
<td>$15</td>
<td>70%</td>
<td>Surveyed 6 local parks. Increased fee to come close to the industry surveyed average of $22.</td>
</tr>
<tr>
<td>Parking Fees at Canyon Park: Parking Pass – Annual</td>
<td>$55</td>
<td>$60</td>
<td>100%</td>
<td>Surveyed 6 local parks. Increased fee to come close to the industry surveyed average of $77.50.</td>
</tr>
<tr>
<td>General Facility Rentals: Band shell (Priority I Rate)</td>
<td>$80</td>
<td>$90</td>
<td></td>
<td>Surveyed 13 neighboring cities. Increased fee to come close to the industry surveyed average of $108.</td>
</tr>
<tr>
<td>General Facility Rentals: Band shell (Priority II Rate)</td>
<td>$60</td>
<td>$67.50</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
### Community Services - Recreation: Changes (continued)

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>General Facility Rentals: Recreation Park Gazebo (Priority I Rate)</td>
<td>$65</td>
<td>$75</td>
<td>Cost recovery on facility rentals is 5% of operations</td>
<td>Surveyed 13 neighboring cities. Increased fee to come close the industry surveyed average of $125.</td>
</tr>
<tr>
<td>General Facility Rentals: Recreation Park Gazebo (Priority II Rate)</td>
<td>$50</td>
<td>$56.25</td>
<td>Cost recovery on facility rentals is 5% of operations</td>
<td></td>
</tr>
</tbody>
</table>
## Fees and Charges

### New Items/Changes

#### Community Development: New Fees

<table>
<thead>
<tr>
<th>Service Description</th>
<th>New Fee</th>
<th>Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Residential Solar Permits</td>
<td>$225</td>
<td>100%</td>
<td>Full Cost Recovery</td>
</tr>
<tr>
<td>Historic Preservation – Demolition Review</td>
<td>$230</td>
<td>49%</td>
<td>Survey not applicable</td>
</tr>
<tr>
<td>Historic Commercial Downtown – Design Review</td>
<td>$825</td>
<td>70%</td>
<td>Survey not applicable</td>
</tr>
<tr>
<td>Mills Act Contract Time Extension</td>
<td>$230</td>
<td>100%</td>
<td>Survey not applicable</td>
</tr>
</tbody>
</table>
## Fees and Charges

### New Items/Changes

#### Community Development: Changes

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Major Conditional Use Permit Review – All Others</td>
<td>$1,155</td>
<td>$1,250</td>
<td>50%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Major Conditional Use Permit Review – New Construction</td>
<td>$2,215</td>
<td>$2,400</td>
<td>65%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Minor Conditional Use Permit Review</td>
<td>$460</td>
<td>$500</td>
<td>76%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Conditional Use Permit Amendment</td>
<td>$960</td>
<td>$1,050</td>
<td>57%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Major Variance Review</td>
<td>$1,155</td>
<td>$1,500</td>
<td>60%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
</tbody>
</table>
### Fees and Charges
### New Items/Changes

#### Community Development: Changes (continued)

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exceptions Review</td>
<td>$315</td>
<td>$340</td>
<td>57%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>General Plan/Zoning Amendment Review &amp; Revision</td>
<td>$2,225</td>
<td>$4,765</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Environmental Negative Declaration</td>
<td>$850</td>
<td>$4,350</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Zoning Research Letter: Standard (zoning, lot size, uses allowed, etc)</td>
<td>$50</td>
<td>$55</td>
<td>91%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Misc Dev. Review – Single Family Addition</td>
<td>$142</td>
<td>$155</td>
<td>23%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
</tbody>
</table>
## Fees and Charges

### New Items/Changes

## Community Development: Changes (continued)

<table>
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<tr>
<th>Service Description</th>
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<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Misc Dev. Review - Office/Comm'1/Ind'1/Multi Fam Resid 2+ with DRC - Recommendation</td>
<td>$340</td>
<td>$370</td>
<td>80%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Misc Dev. Review - Office/Comm'1/Ind'1/Multi Fam Resid 2+ with DRC – Decision</td>
<td>$755</td>
<td>$825</td>
<td>89%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Misc Dev. Review – Other</td>
<td>$115</td>
<td>$125</td>
<td>37%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Historic Preservation – Mills Act</td>
<td>$495</td>
<td>$780</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
</tbody>
</table>
### Fees and Charges

#### New Items/Changes

<table>
<thead>
<tr>
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<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Historic Preservation – Designation Fee</td>
<td>$285</td>
<td>$500</td>
<td>50%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Historic Preservation – Cert. Appropriateness</td>
<td>$105</td>
<td>$250</td>
<td>50%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Publication Fee</td>
<td>$108</td>
<td>$159</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Wireless Facility – Minor CUP</td>
<td>$1,130</td>
<td>$2,160</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Wireless Facility – Major CUP</td>
<td>$2,770</td>
<td>$4,000</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Wireless Facility – Exception</td>
<td>$1,715</td>
<td>$2,098</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
</tbody>
</table>
## Fees and Charges

### New Items/Changes

Community Development: Changes (continued)

<table>
<thead>
<tr>
<th>Service Description</th>
<th>Old Fee</th>
<th>New Fee</th>
<th>New Cost Recovery %</th>
<th>Comments</th>
</tr>
</thead>
<tbody>
<tr>
<td>Wireless Facility – ROW – Minor CUP</td>
<td>$1,530</td>
<td>$3,150</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Wireless Facility – ROW – Major CUP</td>
<td>$3,025</td>
<td>$4,935</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Wireless Facility – Administrative Review</td>
<td>$950</td>
<td>$1,450</td>
<td>100%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Film Permit Review – Issuance Fee</td>
<td>$855</td>
<td>$500</td>
<td>97%</td>
<td>(Plus $200 per day). Survey completed. Survey results used in fee analysis.</td>
</tr>
<tr>
<td>Special Event Permit</td>
<td>$50</td>
<td>$25</td>
<td>12%</td>
<td>Survey completed. Survey results used in fee analysis.</td>
</tr>
</tbody>
</table>
Key Budget Dates

• Follow-up study sessions:
  • Tuesday, June 3, if necessary

• Formal Budget Approval
  • Tuesday, June 17
What’s on the Horizon

• Quarterly reporting to Council

• Analysis of performance to budget

• Update on changes in PERS and other key issues

• Possible budget adjustments if needed
Questions and Answers